

Pay Policy 2025





	Page
1. INTRODUCTION	3
2. LEGISLATION	4
3. SCOPE AND DEFINITIONS	5
 PAY INFORMATION – CHIEF EXECUTIVE OFFICER ON CHIEF EXECUTIVE TERMS AND CONDITIONS 	7
 PAY INFORMATION – CHIEF OFFICERS and HEADS OF SERVICE ON CHIEF OFFICER TERMS AND CONDITIONS 	8
6. PAY INFORMATION – EMPLOYEES ON 'GREEN BOOK' TERMS AND CONDITIONS REFERRED TO AS "OPERATIONAL MANAGERS"	13
7. PAY INFORMATION FOR NJC (NATIONAL JOINT COUNCIL) 'GREEN BOOK' EMPLOYEES	13
8. PAY INFORMATION – EMPLOYEES OTHER THAN 'GREEN BOOK' AND CHIEF OFFICERS	15
9. INCREMENTAL PROGRESSION	15
10. RECRUITMENT - SALARY ON APPOINTMENT	16
11. PAY REVIEW – ALL EMPLOYEES	16
12. MARKET SUPPLEMENTS	16
13. HONORARIA AND ACTING UP PAYMENTS	16
14. ADDITIONAL PAYMENTS	17
15. MULTIPLIERS	17
16. PAYMENTS/CHARGES AND CONTRIBUTIONS	18
17. DISCRETIONARY PAYMENTS	19
18. DECISION MAKING	19
19. REVIEW OF THE POLICY	20
APPENDIX 1	21



1. INTRODUCTION

The purpose of a Pay Policy Statement is to increase accountability in relation to payments made to senior employees in the public sector by enabling public scrutiny. Monmouthshire County Council recognises that in the context of managing scarce public resources remuneration at all levels needs to be adequate to secure and retain high quality employees dedicated to the service of the public, but at the same time needs to avoid being unnecessarily generous or excessive.

The publication of a Pay Policy supports Monmouthshire County Council's values of openness and fairness. This policy aims to ensure that all employees are rewarded fairly and without discrimination for the work that they do. It will reflect fairness and equality of opportunity and encourage and enable employees to perform to the best of their ability, operating within a transparent pay and grading structure.

Monmouthshire County Council recognises that pay is not the only means of rewarding and supporting employees and it offers a wider range of benefits, e.g., flexible working, access to learning, and a wide range of family friendly policies and workplace benefits.

It is important that local authorities are able to determine their own pay structures in order to address local priorities and to compete in the local labour market.

In particular, it is recognised that senior management roles in local government are complex and diverse functions in a highly politicised environment where often national and local pressures conflict.

Monmouthshire County Council's ability to continue to attract and retain high calibre leaders capable of delivering this complex agenda, particularly during these times of financial challenge is crucial.



2. LEGISLATION

Under Section 112 of the Local Government Act 1972, the Council has the 'power to appoint officers on such reasonable terms and conditions as the authority thinks fit'. This Pay Policy Statement sets out the Council's approach to pay policy in accordance with the requirements of section 38 of the Localism Act 2011.

The Localism Act requires local authorities to develop and make public their pay policy on all aspects of Chief Officers remuneration (including when they cease to hold office), and that of the 'lowest paid' in the Local Authority. It also explains the relationship between the remuneration for Chief Officer and other groups of employees. The Act and supporting guidance provides details of matters that must be included in this statutory pay policy, but also emphasises that each local authority has the autonomy to take its own decisions on pay.

The Pay Policy must be approved formally by Council by the end of March each year, but can be amended in year, and must be published on the Monmouthshire County Council's website and must be complied with when setting the terms and conditions for Chief Officers and employees.

In determining the pay and remuneration of all its employees, Monmouthshire County Council will comply with all relevant legislation. This includes the Equality Act 2010, Part Time Employment (Prevention of Less Favourable Treatment) Regulations 2000, Agency Workers Regulations 2010 and where relevant the Transfer of Undertakings (Protection of Earnings) Regulations (TUPE). With regard to the Equal Pay requirements contained within the Equality Act, the Council ensures that all arrangements can be objectively justified through the use of job evaluation techniques, including all new and re-evaluated posts being approved by the Job Evaluation Panel.

In its application, this policy seeks to ensure that there is no discrimination against employees either directly or indirectly on grounds prohibited by the Equality Act 2010 which covers age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex or sexual orientation. This policy is inclusive of partners of the opposite or same sex.



3. SCOPE AND DEFINITIONS

This Pay Policy includes:

- The level of remuneration for Chief Officers
- The remuneration of the lowest paid employees
- The relationship between the remuneration of Chief Officers and other officers
- Other specific aspects of Chief Officers' remuneration, fees and charges, and other discretionary payments.

The Localism Act 2011 defines 'Chief Officers' as being:

The Chief Executive Officer

Statutory Chief Officers:

In Monmouthshire County Council these are the:

- Deputy Chief Executive and Strategic Director, Resources (incorporating statutory Section 151 Officer role) (formerly titled Deputy Chief Executive and Chief Officer, Resources)
- Strategic Director Learning, Skills and Economy (formerly titled Chief Officer Children and Young People)
- Strategic Director Social Care and Health (formerly titled Chief Officer Social Care and Health)
- Chief Officer, Law and Governance (incorporating statutory roles of Monitoring Officer and Head of Democracy)
- Head of Finance (incorporating statutory Section 151 Officer role from 1st November 2024, in accordance with interim arrangements).

Non-statutory Chief Officers:

These are non-statutory posts that report directly to the Head of Paid Service. In Monmouthshire County Council these are the:



- Chief Officer, Communities and Place (this post became vacant on 18 November 2024 and interim arrangements were put in place until either 31 August 2025 or until permanent changes to the Strategic Leadership Team membership and responsibilities are agreed, whichever is sooner. These interim arrangements resulted in two existing Deputy Chief Officers assuming interim positions:
 - Interim Chief Officer, Infrastructure
 - Interim Chief Officer, Place
- Chief Officer, Customer, Culture and Wellbeing
- Chief Officer, People, Performance and Partnerships.

Deputy Chief Officers:

These are officers that report directly to statutory or non-statutory Chief Officers and are listed below.

In addition to the above statutory and non-statutory chief officers, posts on Chief Officers' terms and conditions in Monmouthshire County Council are:

- Head of Achievement and Attainment
- Head of Inclusion
- Head of Place-making, Regeneration, Highways and Flooding
- Head of Housing, Strategic Partnerships and Reform
- Head of Economy, Employment and Skills
- Head of Decarbonisation, Transport and Support Services
- Head of Finance
- Head of Information, Security and Technology
- Chief Information Security Officer
- Head of Public Protection (presently vacant following retirement of the previous post holder)
- Head of Adult Services
- Head of Childrens Services
- Head of Neighbourhood Services
- Head of Business Transformation (post-holder currently seconded to CCR).



Strategic Leadership Team:

In Monmouthshire County Council, our Strategic Leadership Team consists of:

- Chief Executive
- Deputy Chief Executive and Strategic Director, Resources
- Strategic Director Learning, Skills and Economy
- Strategic Director Social Care and Health
- Chief Officer, Law and Governance
- Chief Officer, Customer, Culture and Wellbeing
- Chief Officer, Infrastructure
- Chief Officer, Place
- Chief Officer People, Performance and Partnerships

The gender make-up is 7 male and 2 female officers.

The Localism Act 2011 requires the Council to define its 'lowest paid employee' within our pay policy statement. Within Monmouthshire County Council our lowest paid employees are those paid in accordance with the Real Living Wage.

The Localism Act 2011 defines remuneration as 'salary, bonuses, charges, fees or allowances payable, any benefits in kind, increase or enhancement of pension entitlement. This definition is adopted for the term "pay" used in this policy.

4. PAY INFORMATION – CHIEF EXECUTIVE OFFICER ON CHIEF EXECUTIVE TERMS AND CONDITIONS

The Chief Executive is appointed by Council. The Chief Executive is selected on merit, against objective criteria, following a public advertisement and works closely with Elected Members to deliver the aims of the Local Authority.

The local authority is responsible for a wide range of services, employing approximately 4,000 employees.



The remuneration for the Chief Executive Officer is a local grade established following an analysis of the degree of responsibility in the role and market rates at the time the post was last advertised (2009) and approved by Council. The salary for the Chief Executive is £131,208 (effective 1 April 2024). The individual basic salaries of all officers within the scope of the JNC for Chief Executives of Local Authorities increased by 2.50% with effect from 1 April 2024. The pay agreement covers the period 1 April 2024 to 31 March 2025.

There are no additional bonus, performance, honoraria or ex gratia payments, with respect to the Chief Executive. The salary is subject to nationally agreed pay rises for JNC for local authority Chief Executive Officers. In Monmouthshire County Council, the role of the Electoral Registration Officer and Returning Officer is held by the Chief Executive. The fee for parliamentary, Welsh Government, Police and Crime Commissioner Elections and all referenda are set by legislation. Local Authorities have the discretion to set the fee for local elections. In the Council, the fee for local elections is set in line with the fee agreed for the Welsh Government elections. Between 1 April 2024 and 31 March 2025, the Chief Executive received £4,603 for this role; covering the General Election and Police and Crime Commissioner Election.

The Independent Remuneration Panel for Wales (IRP)

Local Government (Democracy) (Wales) Act 2013 amended the Local Government (Wales) Measure 2011 by inserting Section 143A. This requires that any qualifying relevant authority that intends to change the remuneration of its Chief Executive must consult the Independent Remuneration Panel for Wales (IRP), unless the change is in keeping with changes applied to other officers. Section 143A also enables the IRP to take a view on anything in the Pay Policy Statement of a local authority that relates to the remuneration of the Chief Executive.

5. PAY INFORMATION – CHIEF OFFICERS and HEADS OF SERVICE ON CHIEF OFFICER TERMS AND CONDITIONS

Monmouthshire County Council employs Chief Officers under Joint National Council (JNC) for chief officers' terms and conditions, which are incorporated in their contracts.



The JNC for Chief Officers negotiates on national (UK) annual cost of living pay increases for this group, and any award of same is determined on this basis. Chief Officers employed under JNC terms and conditions are contractually entitled to any national JNC determined pay rises, and this Council will therefore pay these as and when determined in accordance with contractual requirements. The individual basic salaries of all officers within the scope of JNC for Chief Officers of Local Authorities increased by 2.50% on each pay point with effect from 1 April 2024. The pay agreement covers the period 1 April 2024 to 31 March 2025. All current salaries within this range are as follows (effective 1 April 2024):

POST	RANGE	SALARY
Chief Executive	N/A	£131,208
Deputy Chief Executive and Strategic Director, Resources (and Section 151 Officer)	Band A+ Points 1-3	£100,854 £102,172 £103,489
Strategic Director – Learning, Skills and Economy	Band A: Points 1 – 4	£92,950 £94,266
Strategic Director – Social Care and Health		£95,583 £96,901
Chief Officer Law and Governance (and Monitoring Officer and Head of Democracy)		
Chief Officer, Communities and Place		









Chief Officer, People, Performance and Partnerships Chief Officer, Customer, Culture and Wellbeing Head of Finance Head of Adult Services Head of Childrens Services Head of Achievement and Attainment Head of Service, Inclusion (temporary post) Head of Housing, Strategic Partnerships and Reform Head of Place-making, Regeneration, Highways and Flooding Head of Decarbonisation, Transport and Support Services	Band B: Points 1 – 4	£81,092 £82,409 £83,726 £85,044
Transport and Support Services		
Head of Neighbourhood Services		
Head of Public Protection Head of Information, Security and Technology	Band C: Points 1 – 4	£69,893 £72,528 £75,163 £77,799
Head of Planning	Band D:	£62,647
Chief Information Security Officer	Points 1-3	£65,282 £67,918
Head of Economy, Employment and Skills		201,010

The Chief Officer, Communities and Place post became vacant on 18 November 2024 and interim arrangements were put in place until either 31 August 2025 or until permanent changes to the Strategic Leadership Team membership and responsibilities are agreed, whichever is sooner. Honorarium payments were put in place, in accordance with the interim arrangements, for these Chief Officers:

- Interim Chief Officer, Infrastructure received an honorarium increasing their salary from Chief Officer Band B to Chief Officer Band A
- Interim Chief Officer, Place received an honorarium increasing their salary from Chief Officer Band C to Chief Officer Band B.

The following Chief Officers assumed additional responsibilities, with honorarium payments put in place, following the interim changes to the Strategic Leadership Team and the temporary absence of the Chief Executive from October 2024:

- The Strategic Director Learning, Skills and Economy received an honorarium increasing their salary from Chief Officer Band A to Chief Officer Band A+. This will be effective from 21 October 2024 until either 31 August 2025 or until permanent changes to the Strategic Leadership Team membership and responsibilities are agreed, whichever is sooner.
- The Strategic Director Social Care and Health received an honorarium increasing their salary from Chief Officer Band A to Chief Officer Band A+, effective from 21 October 2024 until either 31 August 2025 or until permanent changes to the Strategic Leadership Team membership and responsibilities are agreed, whichever is sooner.
- The Chief Officer Customer, Culture and Wellbeing received an honorarium increasing their salary from Chief Officer Band B to Chief Officer Band A, effective from 21 October 2024 until either 31 August 2025 or until permanent changes to the Strategic Leadership Team membership and responsibilities are agreed, whichever is sooner.
- The Deputy Chief Executive and Strategic Director Resources, received an honorarium equal to the difference between their current scale point (on Band A+) and the pay of the Chief Executive, to recognise their role as Acting Chief Executive during the absence of the substantive post holder, effective from 1 November 2024 until the return of Chief Executive.



• The Head of Finance received an honorarium payment equal to the difference between their current scale point and the bottom scale point of Chief Officer Band A to recognise the additional responsibilities they will assume as a result of the change to the Deputy Chief Executive and Strategic Director – Resources role. This includes but is not limited to assuming the statutory section 151 officer roles and responsibilities. The arrangement will be effective from effective from 1 November 2024 until the return of Chief Executive.

There are no other additional elements of remuneration in respect of overtime, flexi-time, bank holiday working, stand-by payments etc., paid to these senior employees, as they are expected to undertake duties outside their contractual hours and working patterns without additional payments. There is no performance related pay and no bonuses. As an equal opportunity employer all posts are advertised.

Between 1 April 2024 and 31 March 2025, the Deputy Electoral Registration Officer and Returning Officer received £4,436 for this role; covering the General Election and Police and Crime Commissioner Election.

Chief Officers and Heads of Service whose grades offer incremental progression must achieve at least a 'satisfactory' judgement in their annual appraisal process to advance to the next incremental point within grade.

Monmouthshire County Council publishes pay details for Chief Officers on the website. The information can be found in the 'Statement of Accounts.'

Up to 29 February 2024, Monmouthshire County Council was the 'host' local authority for the employment of the Cardiff Capital Region City Deal – Programme Director. This post was being hosted by Monmouthshire County Council on behalf of the City Deal Partnership and was wholly funded by the City Deal Partnership. Under the Local Authorities (Standing Orders) (Wales) Regulations 2006, as amended in 2014, this post had been reported and approved by Council and had been the subject of a referral to the Independent Remuneration Panel. With effect from 1 March 2024, the Cardiff Capital Region City Deal became established as a Corporate Joint Committee and, consequently, Monmouthshire County Council ceased to be the 'host' local authority for the employment of the Cardiff Capital Region City Deal – Programme Director.

6. PAY INFORMATION – EMPLOYEES ON 'GREEN BOOK' TERMS AND CONDITIONS REFERRED TO AS "OPERATIONAL MANAGERS"

Operational Managers are those who fall within the definition of Deputy Chief Officer but who are paid on JNC terms and conditions rather than Chief Officers' terms and conditions. Their salaries span from Grades I-M, with the lowest being SCP 31 (£40,476) and the highest being SCP 51 (£61,848).

7. PAY INFORMATION FOR NJC (NATIONAL JOINT COUNCIL) 'GREEN BOOK' EMPLOYEES

All National Joint Council (NJC) 'Green Book' positions within Monmouthshire County Council have been subject to a job evaluation process using the Greater London Provincial Council (GLPC) scheme, backdated to 1 April 2009, following the signing of a collective (SINGLE STATUS) agreement with UNISON and GMB on 2 December 2010. Monmouthshire County Council has linked the scores from the job evaluation results directly to the NJC pay structure.

Monmouthshire County Council's grading structure has 13 grades with 5 increments in ten of the grades, 4 increments in one of the grades, 3 increments in one of the grades and 2 increments in one of the grades. Grades span across spinal column points (SCP) 2 - 51 with associated salaries from £23,656 (SCP 2) to £61,848 (SCP 51). More information about the Greater London Provincial Council (GLPC) Job Evaluation Scheme and the pay grades can be found in the Council's Single Status Collective Agreement.

Appendix One: NJC (Green Book Local Government Employees LGE) pay scales effective 1 April 2024 – 31 March 2025.

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The individual basic salaries of all officers within the scope of JNC 'Green Book' terms and conditions increased by £1,290 (for SCP 2-43) and 2.50% (for SCP 44-51), with effect from 1 April 2024. The pay agreement covers the period 1 April 2024 to 31 March 2025.

Additional payments are made to this employee group as detailed in Monmouthshire County Council's Local Single Status Agreement. The types of additional payments made include:

- Weekend Working payments are made for Saturday (time and a quarter) and Sunday (time and a half).
- Bank Holiday Paid at double time (JNC Bands A-F) or plain time plus a day off in lieu (JNC Band G and above).
- Night Workers Employees who work night shifts between the hours of 10.00pm and 6.00am are paid time and a third.
- Overtime can be paid for employees who are requested to work in excess of 37 hours and who are paid on JNC Bands A-F.

Examples of other payments that could be made are first aid allowance, and relocation payments. Monmouthshire County Council does not reimburse the payment of professional registration or subscription fees, for any employee/group of employees.

Apprentices

As of 1 April 2021, the Council implemented an Apprenticeship pay structure which aligns with the Council's minimum rates of pay and ensures an appropriate and consistent rate of pay across all apprentice roles regardless of the qualification framework.

The Apprentice First principle has also been adopted, which means that and posts to be recruited to which as job evaluated as Band D or below (£26,409) must be considered as an apprenticeship opportunity prior to being advertised.

8. PAY INFORMATION – EMPLOYEES OTHER THAN 'GREEN BOOK' AND CHIEF OFFICERS

Monmouthshire County Council also has employees on other national terms and conditions, i.e. JNC Soulbury and Teacher terms and conditions. Pay for these groups of employees is based on the relevant nationally agreed rates of pay.

National Pay Grades - Soulbury Committee.

The Soulbury Committee has its own pay scales and includes the following groups of employees:

- Educational Inspectors and Advisers
- Educational Psychologists

In addition to the annual pay increase, the Soulbury Committee determines the national salary framework. The Council will pay future pay rises as and when determined in accordance with contractual requirements.

Teachers' Pay Policy

The Teachers Pay Policy provides a framework for making decisions on Teachers' pay. It has been developed to comply with the requirements of the School Teachers' Pay and Conditions Document (STPCD) and has been the subject of consultation with teaching trade unions. A model Policy is provided to all schools each year with a recommendation from the Council that the Governing Body adopt it and publishes it on the school's website. The individual basic salaries of all teachers within the scope of the School Teachers Pay and Conditions Document (STPCD) increased by 5.5% with effect from 1 September 2024. The pay agreement covers the period 1 September 2024 to 31 August 2025.

9. INCREMENTAL PROGRESSION

For employees on JNC terms and conditions of employment, the 'Green Book', incremental progression is automatic. Increments are normally awarded on 1 April each year. Where Chief Officers and Heads of Service have incremental pay grades, progression is normally on 1 April each year.



Recruiting and retaining our most talented colleagues is important to us. The Council achieves fair selection through transparent, equitable and non-discriminatory policies and practices that enable the fair treatment of applicants as well as demonstrating a broader commitment to the principles of safeguarding and equality and diversity.

In line with our Recruitment and Selection (Safer Recruitment) Policy, jobs are advertised on the agreed grade/range for that particular job. Information regarding the minimum and maximum pay is provided in the advertisement. In practice, most appointments are made at the bottom of the grade range. However, there is discretion to appoint at a higher point on the range. This would normally only apply if there is a need to match a candidate's current level of pay.

11. PAY REVIEW - ALL EMPLOYEES

All pay is reviewed in line with the national pay awards negotiated for the cost of living increases when these occur.

12. MARKET SUPPLEMENTS

It is recognised that there will be exceptional occasions where the market rate for certain key jobs is higher than that provided for by the new pay and grading structure. In these circumstances, the grading of the post will be reviewed in accordance with the Market Forces Supplement Policy. All market forces supplement payments must be approved by the Job Evaluation Panel.

13. HONORARIA AND ACTING UP PAYMENTS

Monmouthshire County Council has a policy for an additional payment to be made where an employee acts up into a post at a higher level of pay or where they undertake additional duties on a temporary basis. The Honoraria Policy is applicable to all employees (except teaching employees) and all honoraria payments must be approved by the Job Evaluation Panel.



- Travel business mileage incurred by an employee is refunded at the HMRC rate, in line with our Travel and Reimbursement Policy.
- Relocation Monmouthshire County Council may provide financial assistance to new recruits as part of the employment package under the terms of our Relocation Policy.
- Returning Officer Fees the appointment of Electoral Registration Officer is required by S8 of the Representation of the People Act 1983 and the appointment of the Returning Officer by S35 of the Representation of the People Act 1983.
- In Monmouthshire County Council, the role of the Electoral Registration
 Officer and Returning Officer is held by the Chief Executive Officer. The fee
 for parliamentary, European Union, Welsh Government, Police and Crime
 Commissioner Elections and all referenda are set by legislation. Local
 Authorities have the discretion to set the fee for local elections. In the Council
 the fee for local elections is set in line with the fee agreed for the Welsh
 Government elections.

15. MULTIPLIERS

The statutory guidance under the Localism Act recommends the use of pay multiples as a means of measuring the relationship between pay rates across the workforce and that of senior managers, as included within the Hutton 'Review of Fair Pay in the Public Sector' (2010). The Hutton report was asked by Government to explore the case for a fixed limit on dispersion of pay through a requirement that no public sector manager can earn more than 20 times the lowest paid person in the organisation. The report concluded that the relationship to median earnings was a more relevant measure and the Government's Code of Recommended Practice on Data Transparency recommends the publication of the ratio between highest paid salary and the median average salary of the whole of the Local Authority's workforce.



The multiples of pay for Monmouthshire County Council are as follows:

- Multiple between lowest paid FTE employee and CEO is 6:1 (same as previous year)
- Multiple between lowest paid FTE employee and average chief officer is 4:1 (3:1 in the previous year)
- Multiple between the median FTE employee and CEO is 5:1 (4:1 in the previous year)
- Multiple between the median FTE employee and the average chief officer is 3:1 (2:1 in the previous year).

16. PAYMENTS/CHARGES AND CONTRIBUTIONS

All Monmouthshire County Council employees (except teachers) are entitled to join the Local Government Pension Scheme (LGPS) which is offered by the Local Government Employers. If employees are eligible, they will automatically become a member of the scheme under the auto enrolment provisions (to join they must have a contract for at least 3 months duration and be under the age of 75).

Employees can decide to opt out of the scheme within one month of auto enrolment. The benefits and contributions payable under the pension fund are set out in the LGPS regulations. All employees who are members of the Local Government Pension Scheme make individual contributions to the scheme in accordance with the following table:

Local Government Pension Scheme deduction percentages (01/04/2024):

Contribution table 2024/25				
Band	Actual pensionable pay for an employment	Contribution rate for that employment		
		Main section	50/50 section	
1	Up to £17,600	5.50%	2.75%	
2	£17,601 to £27,600	5.80%	2.90%	
3	£27,601 to £44,900	6.50%	3.25%	

4	£44,901 to £56,800	6.80%	3.40%
5	£56,801 to £79,700	8.50%	4.25%
6	£79,701 to £112,900	9.90%	4.95%
7	£112,901 to £133,100	10.50%	5.25%
8	£133,101 to £199,700	11.40%	5.70%
9	£199,701 or more	12.50%	6.25%

17. DISCRETIONARY PAYMENTS

The policy for the award of any discretionary payments is the same for all employees regardless of their pay level. The following arrangement applies for redundancy payments under regulation 5 of the Local Government (Early Termination of Employment) (Discretionary Compensation) (England and Wales) Regulations 2006.

- Payment of an overall lump sum of 1.7 times the statutory redundancy payment multiplier based on actual weeks' pay up to a limit of Spinal Column Point 43. This is payable to employees (not those on teaching terms and conditions of employment) made redundant with 2 or more years local government service regardless of their age, subject to them being eligible to join the pension scheme. This is in accordance with our (corporate) Protection of Employment Policy.
- Monmouthshire County Council introduced the real Living Wage (RLW) in April 2014. Monmouthshire County Council isn't accredited for the Real Living Wage, and it is optional for it to apply any Real Living Wage pay increases when they arise.

18. DECISION MAKING

Making or confirming the appointment of the Chief Executive and other Chief Officers is a function of Council. Details of exit payments will be approved by the relevant Chief Officer (and Chief Executive for settlement agreements) in consultation with the Cabinet Member and must have robust business cases justifying departure and representing value for money. Any exit payment in excess of £95,000 will be reported to Full Council.



This Pay Policy outlines the current position in respect of pay and reward within the Council and it will be reviewed over the next year to ensure it meets the principles of fairness, equality, accountability, and value for money for the citizens of Monmouthshire.

The Policy will be reviewed annually and reported to Council in line with the requirement of the Localism Act 2011. In November 2021, Welsh Government published guidance 'Pay Accountability within Local Government'. When reviewing the Pay Policy for 2024/25, much of the guidance has been taken into consideration.

Any further necessary amendments, prior to the next annual review and following implementation of the new provisions referred to within the Local Government and Elections (Wales) Act 2021, as set out within the body of this policy can be undertaken under permitted powers pursuant to section 39 of the Localism Act 2011.



Appendix 1

NJC (Green Book Local Government Employees LGE) pay scales effective 1 April 2024 – 31 March 2025.

SCP	Pay Bands	Salary 01/04/2024	Hourly Rate	SCP	Pay Bands	Salary 01/04/2024	Hourly Rate
				25	G (23-27)	35235	£18.26
1		DELETED		26	N. 100	36124	£18.72
2	A (1-3)	23656.00	£12.26	27		37035	£19.20
3		24027.00	£12.45	28		37938	£19.66
4	B (3-5)	24404.00	£12.65	29	H (27-31)	38626	£20.02
5		24790.00	£12.85	30		39513	£20.48
6	C (5-8)	25183.00	£13.05	31		40476	£20.98
7		25584.00	£13.26	32		41511	£21.52
8		25992.00	£13.47	33	(31-35)	42708	£22.14
9		26409.00	£13.69	34		43693	£22.65
10		26835.00	£13.91	35		44711	£23.17
11	D (9-13)	27269.00	£14.13	36	1	45718	£23.70
12		27711.00	£14.36	37	J (35-39)	46731	£24.22
13		28163.00	£14.60	38		47754	£24.75
14		28624.00	£14.84	39		48710	£25.25
15		29093.00	£15.08	40		49764	£25.79
16	E (14-	29572.00	£15.33	41	(39-43)	50788	£26.32
17		30060.00	£15.58	42		51802	£26.85
18		30559.00	£15.84	43		52805	£27.37
19		31067.00	£16.10	44		53918	£27.95
20		31586.00	£16.37	45	L (43-47)	54994	£28.51
21	F (19- 23)	32115.00	£16.65	46		56088	£29.07
22		32654.00	£16.93	47		57141	£29.62
23		33366.00	£17.29	48		58317	£30.23
24	G (23- 27)	34314.00	£17.79	49	A (47-51)	59495	£30.84
				50		60672	£31.45
	Real Living	01/04/2023	£10.90	51		61848	£32.06
	Wage* Rate WEF	01/04/2024	£12.00				

^{*}Hourly rate calculated by dividing Annual Salary by 52.143 weeks (which is 365 days divided by 7) and then divided by 37 hours (the standard working week in the National Agreement 'Green Book')